



BOARD OF TRUSTEES (Open Session) MEETING
August 26, 2024
Boone Health Conference Room C

Trustees Present: Dr. Jerry Kennett, Barry Orscheln, Jan Beckett, Judy Starr

Board of Directors: Dr. Charles Bondurant, Mary Beck, Randy Morrow, Stacye Smith, Jeff Lashley, Dianne Lynch

Other Attendees Present: **Executive Team:** Brady Dubois, Ken Woodward, Drew Wilkinson, Dr. Robin Blount, Shannon Kuczynski, Ed Clayton, Chris Jones, Kate Pitzer

Others: Dr. Hauan, Myrl Frevert, Velyn Persaud, Christian Basi and Shelly Rackers.

Guests: Media – Mike Murphy

The open session meeting of the Boone County Hospital Board of Trustees meeting was called to order at 5:00 p.m. by Dr. Jerry Kennett, Chairman.

Dr. Jerry Kennett directed the Board of Trustees to review the Consent Agenda items:

- Prior Month's Board of Trustee Minutes (July 22, 2024)
- July 2024 Trustee Financial Report

A motion was made by Jan Becket and seconded by Judy Starr to approve all consent agenda items as presented. The Trustees unanimously approved said motion.

Ed Clayton, CFO presented the 2nd Quarter Boone Health financials.

Financial status continues to improve. Over the past 12 months, the financial status of Boone Health has continued to improve, with revenue increasing 13%. While patient volumes are increasing, patients are coming to Boone with more complex health problems, so length of stay remains a focus.

Operating margin deficit has decreased by half (nearly \$10M) in the past 12 months.

The EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization) line remains near breakeven and is in a good position to enter 2024's 3rd and 4th

quarters.

Revenue growth is up 13% or more than \$25 million compared to this time last year.

Operating expenses have increased as well, but by only 7%. Most of those increases are due to salary increases and adding new specialty lines, such as vascular surgery. Boone recently added two highly qualified doctors who perform vascular surgery to better serve our community.

Based on our history and national trends, we are expecting volumes and services to continue growing in the 3rd and 4th quarters.

Growth Trends first half of 2024 vs first half of 2023:

- Surgeries YTD up 5%
- Cardiac Cath Lab Cases YTD up 0%
- IP Admissions YTD up 8%
- Case Mix Index (CMI) YTD up 3%
- Emergency Department volume YTD up 6%
- CT YTD up 19%
- MRI YTD up 22%

Dr. Jerry Kennett presented the Board of Trustees' required Missouri Code of Ethics Resolution to the Trustees.

A motion was then made by Barry Orscheln and seconded by Judy Starr to approve the Missouri Code of Ethics Resolution as presented. The Trustees unanimously approved said motion.

Brady Dubois, CEO shared the following:

CMS Hospital Quality Star Ratings Program

- The Centers for Medicare and Medicaid Services (CMS) calculates and displays overall hospital quality to the public using a star rating system.
- Hospitals are assessed on 46 quality measures and compared to other hospitals of similar size and scope.
- Due to the tremendous breadth of services delivered, Boone Hospital Center competes in the most robust measures group against world renowned hospitals and academic medical centers.
- CMS updated Hospital Quality Star Ratings this week.

Boone Hospital Center is proud to once again be ranked a “5-Star” Hospital. It is the only 5 star hospital in Central Missouri. This tremendous achievement is earned by only 8.2% (381 out of 4,658) of hospitals across the nation!

A few additional facts about the July 2024 Hospital Quality Star Ratings

publication:

- Compared to 2023, CMS awarded 102 fewer hospitals a 5-Star rating.
- Compared to 2023, CMS awarded 29 more hospitals a 1-Star rating.

The table below shows the *national* distribution of the Overall Star Ratings:

Overall Rating	Number of Hospitals [N-4,658] (%)
5-Stars	381 (8.2%)
4-Stars	766 (16.4%)
3-Stars	828 (17.8%)
2-Stars	595 (12.8%)
1-Star	277 (5.9%)
N/A	1,811 (38.9%)

A motion was then made by Judy Starr and seconded by Jan Beckett to adjourn the Board of Trustees' meeting. The Trustees unanimously approved said motion.

The open session meeting of the Board of Trustees was adjourned by Dr. Jerry Kennett, Chairman at 5: 20 p.m.


Jan Beckett, Secretary