



**BOARD OF TRUSTEES (Open Session) MEETING
November 25, 2024
Boone Health Conference Room C**

Trustees Present: Dr Jerry Kennett, Gary Thompson, Jan Beckett, Judy Starr

Boone Health Executive Team: Brady Dubois, Ken Woodward, Ed Clayton, Drew Wilkinson, Dr Robin Blount, Peter Gloggner, Chris Jones, Kate Pitzer, Shannon Kuczynski

Other Attendees Present: **Others:** Dianne Lynch, Mary Beck, Randy Morrow, Stacye Smith, Jeff Lashley, Dr Michael Hauan, Myrl Frevert, Velyn Persaud, Christian Basi, and Shelly Rackers

The open session meeting of the Boone County Hospital Board of Trustees meeting was called to order at 5:00 p.m. by Dr Jerry Kennett, Chairman

Dr Jerry Kennett directed the Board of Trustees to review the Consent Agenda items

- Board of Trustee Meeting Minutes – October 28, 2024
- October 2024 Trustee Financial Report

A motion was made by Jan Beckett and seconded by Gary Thompson to approve all consent agenda items as presented. The Trustees unanimously approved said motion.

Ed Clayton, Chief Financial Officer shared the 3rd Quarter Boone Health Financials

Financial status continues to improve. Over the past 12 months, the financial status of Boone Health has continued to improve, with revenue increasing 13%. While patient volumes are increasing, patients are coming to Boone with more complex health problems, so length of stay remains a focus

Operating margin deficit has decreased in the past 12 months

The EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization) line is negative at \$1.5 million, primarily as a result of lower than anticipated inpatient surgeries in the month of September

Revenue growth is up 13% - or more than \$38.6 million - compared to this time last year

Operating expenses have increased as well, but by only 8%. Most of those increases are due to salary increases and adding new specialty lines, such as vascular surgery. Costs are also up due to supply costs associated with certain surgical

cases

Growth expectation associated with the 4th quarter of 2024 is guarded given the impact supply shortages are anticipated to have, as a result of the hurricane that impacted the Baxter plant in North Carolina in late September

Growth Trends - three quarters of 2024 vs the first three quarters of 2023

- Surgeries YTD up 5%
- Cardiac Cath Lab Cases YTD up 7%
- IP Admissions YTD up 6%
- Case Mix Index (CMI) YTD up 2%
- Emergency Department volume YTD up 6%
- CT YTD up 15%
- MRI YTD up 17%

Brady Dubois, Chief Executive Officer provided an operational update to the Board of Trustees

A motion was then made by Jan Beckett and seconded by Judy Starr to adjourn the Board of Trustees' meeting. The Trustees unanimously approved said motion.

The open session meeting of the Board of Trustees was adjourned by Dr Jerry Kennett, Chairman at 5 15 p m


Jan Beckett, Secretary